You have been working in company for many years and have noticed the new employees often leave your company, now write a letter to your higher authority and suggest the possible reason for that and ways to retain them.

Dear MR Lashkari

I <u>amhave been</u> working in <u>the</u> systems and methods <u>department</u> as a business process analyst for 10 years. I have <u>been</u> noticed the employees, especially <u>they-those</u> that have less than 3 years of work experience quit their job.

There are common reasons, I have heard from them, the first reason is law low salaries compared to a similar rather than same industry. The Second reason, employees don't know after 2 years that they are working in the Titan Diesel, what is their position is in the organization? In fact they don't get a promotion in company. Last reason, the company don't doesn't have curriculum plan for increasing employees 'education.

I suggest <u>the organization should implement and perfume perform</u> human resource developing and planning and job classification plan, by doing this we can <u>raise</u> employees 'satisfaction and decrease staff exit <u>rate</u>. Also, we will not spend money and time <u>in on</u> recruiting and training new people most of the time.

Best regards

Fateme Mousavi